AMOREPACIFIC
AMOREPACIFIC GROUP 102018 Earnings Release

1 102018 Earnings Summary
2 Earnings by Subsidiary
3 Financial Summary

As a note, it is suggested to use this material only as a reference, as it contains information and data that are subject to changes without prior notice due to uncertainties, changes in the organizational structure, redefinition of accounting policies, etc., and may cause the actual results to differ from those stated or implied in this material.
AMOREPACIFIC Group has adopted the K-IFRS since 2011.

Sales down 10.3\% to KRW 1.7 trillion, Operating Profit down 26.5\% to KRW 278.1 billion

Sales \& Operating Profit by Division
Unit: KRW bn

|  | 201710 | 201810 | YoY(\%) |
| :---: | :---: | :---: | :---: |
| Sales | 1,855.4 | 1,664.3 | -10.3 |
| Beauty Subsidiaries 1) | 1,914.6 | 1,725.7 | -9.9 |
| Non-Beauty Subsidiaries 2) | 44.5 | 41.5 | -6.7 |
| Others 3) | -103.8 | -103.0 |  |
|  | 201710 | 201810 | YoY(\%) |
| Operating Profit (OPM) | 378.5 (20.4\%) | 278.1 (16.7\%) | -26.5 |
| Beauty Subsidiaries (OPM) | 380.9 (19.9\%) | 276.1 (16.0\%) | -27.5 |
| Non-Beauty Subsidiaries (OPM) | -3.2 (-7.1\%) | -1.3 (-3.2\%) | Mitigated Losses |
| Others | 0.8 | 3.3 |  |
| Net profit (Margin) | 266.2 (14.3\%) | 216.0 (13.0\%) | -18.9 |

1) Beauty subsidiaries: AMOREPACIFIC, Innisfree, Etude, Espoir, Aestura, Amos Professional
2) Non-beauty Subsidiaries: APG, Pacific Glas, Pacific Package and OSulloc Farm
3) Others: Including intercompany transaction
$\mathbf{I R}_{2088}^{108} \mid$ Earnings by Subsidiary(1/3)

Beauty subsidiaries


Operating Profit


Non-Beauty subsidiaries
Sales


Operating Profit


## AMOREPACIFIC Sales -9\%, Operating Profit -26\%

## Domestic

- (Luxury) Revenue decreased for key brands in travel retail channel due to decline in number of Chinese tourists and efforts to improve channel management. Launched diverse new products to expand customer coverage and strengthen brand competiveness.
- (Premium) Revenue decreased due to slowdown in travel retail channel and key tourist attraction areas as well as adjustments in home shopping channel's brand portfolio. Enhanced brand appeal through launch of differentiated new products and renewal of key products. Strengthened online/offlinechannel competiveness and enhanced customer experience.


## Daily Beauty \& OSulloc

- (DB) Online revenue increased sharply by strengthening customized marketing activities for each digital platform. Maintained solid leadership through increased sales of functional hair and body care products and launch of diverse new products.
- (Osulloc) Increased customer base for directly run online mall and attracted new customers through stronger digital marketing. Increased sales of key Pure Teas and Blended Teas.


## Overseas

- (Asia) Enhanced competiveness centered on 5 global champion brands and accelerated business expansion.
- (North America) Strengthened foundation for growth by expanding brand and channel portfolio.
- (Europe) Revenue and operating profit decreased from termination of Lolita Lempicka license. Enhanced competiveness through Annick Goutal brand renewal.


## Innisfree Sales -18\%, Operating Profit -29\%

- Revenue slowdown in travel retail channel and roadshops within key commercial areas due to decline in number of tourists
- Showcased differentiated buying experience by introducing new store types ('Mini Shop,' ‘Green Lounge Store,' etc.)
- Strengthened product appeal by upgrading signature skin care lines ('Green Tea Seed Serum,' 'Orchid Enriched Cream,’ etc.) and launching customized make-up line ('My Lip Balm,' 'My Foundation,' etc.)


## Etude Sales -20\%, Turned to Red

|  | AMOREPACIFIC (Consolidated) |  |  |
| :---: | :---: | :---: | :---: |
|  | 201710 | 201810 | YoY |
| Sales | 1,569.0 | 1,431.6 | -9\% |
| Gross Profit | 1,183.0 | 1,049.2 | -11\% |
| SG\&A expenses | 866.2 | 813.3 | -6\% |
| Operating Profit | 316.8 | 235.9 | -26\% |
|  | Innisfree |  |  |
| Sales | 198.4 | 162.7 | -18\% |
| Gross Profit | 142.4 | 112.7 | -21\% |
| SG\&A expenses | 96.1 | 79.9 | -17\% |
| Operating Profit | 46.3 | 32.9 | -29\% |
|  | Etude |  |  |
| Sales | 81.3 | 64.8 | -20\% |
| Gross Profit | 49.3 | 37.1 | -25\% |
| SG\&A expenses | 40.5 | 38.5 | -5\% |
| Operating Profit | 8.8 | -1.5 | Turned to Red |

- Revenue slowdown for travel retail channel and key commercial areas
- Diversified product category and expanded customer base by launching new lines ('Mini Two Match,' 'Monster Cleansing')
- Strengthened digital communication with customers by launching digital curating content service ('\#etudepick') in which customers can participate


## IR <br> 10 2018 <br> Earnings by Subsidiary(3/3)

## Espoir Sales-1\%, Turned to Red

- Expanded point of sales by entering multi-brand channels
- Strengthened customer communication by continuously launching theme stores within key commercial areas to offer new experiences


## Aestura Sales +2\%, Operating Profit -4\%

- Revenue growth through increased sales of inner-beauty products
- Sold filler brand 'Cleviel,' and focused on the core competencies of medical-beauty


## Amos Professional Sales $+1 \%$, Operating Profit $+5 \%$

- Strengthened hair color category by launching new products ('Color Genic It’s Glow,’ etc.) and hosting S/S hair color trend seminar
- Established professional hairstylist training platform by opening professional educational service space ('Amos Academy') for hair designers

|  | Espoir |  |  |
| :---: | :---: | :---: | :---: |
|  | 201710 | 201810 | YoY |
| Sales | 12.5 | 12.4 | -1\% |
| Gross Profit | 10.3 | 9.9 | -3\% |
| SG\&A expenses | 9.8 | 10.0 | 2\% |
| Operating Profit | 0.5 | -0.0 | Turned to Red |
| Aestura |  |  |  |
| Sales | 27.7 | 28.2 | 2\% |
| Gross Profit | 6.2 | 5.8 | -7\% |
| SG\&A expenses | 5.0 | 4.6 | -8\% |
| Operating Profit | 1.2 | 1.1 | -4\% |
|  | Amos Professional |  |  |
| Sales | 25.7 | 25.9 | 1\% |
| Gross Profit | 16.0 | 16.1 | 0\% |
| SG\&A expenses | 8.8 | 8.5 | -4\% |
| Operating Profit | 7.3 | 7.6 | 5\% |

$\mathbf{I R}_{2018}^{100}$ | Financial Summary

## Income Statement

|  | 201710 |  | 201810 |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales | $1,855.4$ | $100.0 \%$ | $1,664.3$ | $100.0 \%$ |
| Gross Profit | $1,408.4$ | $75.9 \%$ | $1,233.9$ | $74.1 \%$ |
| SG\&A expenses | $1,029.9$ | $55.5 \%$ | 955.8 | $57.4 \%$ |
| Operating Profit | 378.5 | $20.4 \%$ | 278.1 | $16.7 \%$ |
| Non-operating <br> Profit/Expenses | -24.9 |  | 7.0 |  |
| Profit before tax | 353.6 | $19.1 \%$ | 285.1 | $17.1 \%$ |
| Consolidated net <br> income | 266.2 | $14.3 \%$ | 216.0 | $13.0 \%$ |

Statements of Financial Position

|  | 2017.12 | 2018.03 |
| :---: | :---: | :---: |
| Assets | 7,335.2 | 7,628.9 |
| Current assets | 2,526.0 | 2,781.8 |
| Non-current assets | 4,809.2 | 4,847.1 |
| Liabilities | 1,403.3 | 1,559.9 |
| Current liabilities | 1,170.8 | 1,308.4 |
| Non-current liabilities | 232.4 | 251.5 |
| Shareholder's Equity | 5,932.0 | 6,068.9 |
| Capital stock | 44.5 | 44.5 |
| Additional paid-in capital | 673.0 | 673.0 |
| Capital surplus | 22.6 | 22.6 |
| Other components of equity | -146.0 | -146.0 |
| Accumulated other comprehensive income | -19.4 | -14.9 |
| Retained earnings | 2,422.6 | 2,479.5 |
| Non-controlling interest | 2,934.7 | 3,010.2 |

