



## AMOREPACIFIC GROUP 3Q 2015 Earnings Release

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As a note, it is suggested to use this material only as a reference, as it contains information and data that are subject to changes without prior notice due to uncertainties, changes in the organizational structure, redefinition of accounting policies, etc., and may cause the actual results to differ from those stated or implied in this material.

AMOREPACIFIC GROUP has adopted the K-IFRS since 2011.

# IR 30 | 30YTD 2015 Earnings Summary

# Sales up 19% to KRW 4,203.6bn, OP up 34% to KRW 752.7bn

## Sales & OP by Division

| YTD                                   | 2014 3Q | % of sales | 2015 3Q | % of sales | YoY(%)        |
|---------------------------------------|---------|------------|---------|------------|---------------|
| Sales                                 | 3,525.5 | 100.0      | 4,203.6 | 100.0      | 19.2          |
| Operating subsidiaries1)              | 3,407.5 | 96.7       | 4,083.7 | 97.1       | 19.8          |
| Manufacturing subsidiaries & others2) | 118.0   | 3.3        | 119.9   | 2.9        | 1.6           |
|                                       | 2014 3Q | OPM        | 2015 30 | OPM        | YoY(%)        |
| Operating Profit                      | 560.1   | 15.9       | 752.7   | 17.9       | 34.4          |
| Operating subsidiaries                | 561.2   | 16.5       | 749.9   | 18.4       | 33.6          |
| Manufacturing subsidiaries & others   | -1.1    | -1.0       | 2.7     | 2.3        | Turned to red |
| Net Profit                            | 445.6   | 12.6       | 582.0   | 13.8       | 30.6          |

<sup>1)</sup> Operating subsidiaries: AMOREPACIFIC, Innisfree, Etude, Espoir, Aestura\*, Amos Professional and adjustment

<sup>2)</sup> Manufacturing subsidiaries & others: APG, Pacific Glas, Pacific Package and Jangwon Industry

<sup>\*</sup> Aestura=Pacific Pharma.

## Sales up 11% to KRW 1,3466bn, OP up 8% to KRW 188.3bn

## Sales & OP by Division

|                                       | 2014 30 | % of sales | 2015 3Q | % of sales | YoY(%)        |
|---------------------------------------|---------|------------|---------|------------|---------------|
| Sales                                 | 1,209.0 | 100.0      | 1,346.6 | 100.0      | 11.4          |
| Operating subsidiaries1)              | 1171.6  | 96.9       | 1,311.6 | 97.4       | 11.9          |
| Manufacturing subsidiaries & others2) | 37.4    | 3.1        | 35.0    | 2.6        | -6.4          |
|                                       | 2014 30 | OPM        | 2015 3Q | OPM        | YoY(%)        |
| Operating Profit                      | 173.9   | 14.4       | 188.3   | 14.0       | 8.3           |
| Operating subsidiaries                | 175.8   | 15.0       | 188.3   | 14.4       | 7.1           |
| Manufacturing subsidiaries & others   | -1.9    | -5.1       | 0.0     | 0.1        | Turned to red |
| Net Profit                            | 126.2   | 10.4       | 152.1   | 11.3       | 20.5          |

<sup>1)</sup> Operating subsidiaries: AMOREPACIFIC, Innisfree, Etude, Espoir, Aestura\*, Amos Professional and adjustment

<sup>2)</sup> Manufacturing subsidiaries & others: APG, Pacific Glas, Pacific Package and Jangwon Industry

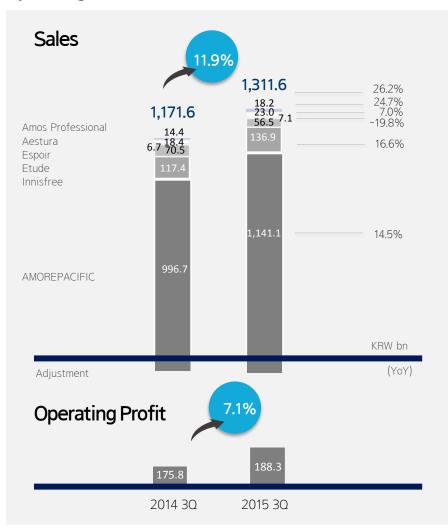
<sup>\*</sup> Aestura=Pacific Pharma.



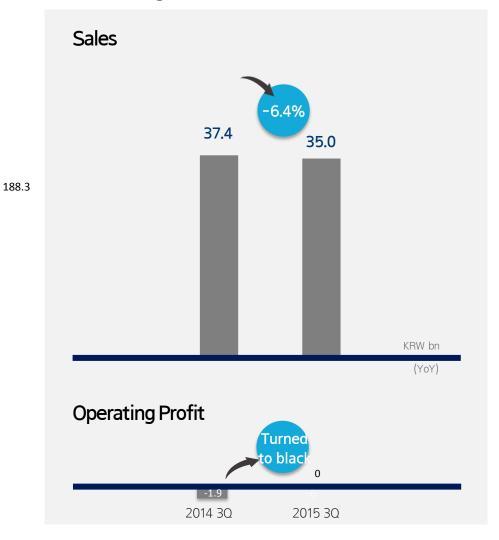
# IR 30 | Earnings by Subsidiary(1/3)



## Operating subsidiaries



## Manufacturing subsidiaries & others





# IR 30 | Earnings by Subsidiary (2/3)



### AMOREPACIFIC Sales +15%, OP +11%

#### **Domestic Cosmetics**

- (Luxury) Reinforced new growth categories through new product launches, Continued Sustained quality growth of Door to door channel with improved counselors' capacity, Strengthened channel leadership in Department store through I increased market share, Decelerated Travel retail growth due to MERS outbreak
- (Premium) Reinforced various marketing initiatives to strengthen core values of brands, Enhanced customer convenience through added digitalization functions in channels and brands, Strengthened digital platform for quality growth

#### Mass & OSulloc

- (Mass) Improved brand attractiveness and sustained strong growth through fortified premium product lines
- (OSulloc) Enhanced OSulloc brand equity with more competitive products and realigned distribution channels

#### Overseas Business

- -(Growth markets) Continued robust growth delivered by expansion of brand and channel portfolio in China and Asean
- -(Developed markets) Robust growth across all channels in US backed by expansion of distribution channel as well as geographical reach, Decreased sales and OP in France due to weaker domestic consumption and unfavorable currency translation, Quality growth in Japan delivered by brand realignment focusing more on ETUDE

### Innisfree Sales +17%. OP +16%

- Strong same store sales growth on the backdrop of major products (Greentea seed serum, Hanran cream, Volcanic pore pack, Cushion, etc.) and positive feedback on newly launched products (sparkling mineral essence rich, Jeju Perfume Note, etc.) resulted in solid growth
- Continued strong growth throughout all channels except for Travel retail thanks to the strong brand awareness (Travel retail slowed due to MERS)

### Etude Sales -20%, Turned to red

- Sales decreased from reduced number of stores as a result of channel restructuring
- Continued investments for brand attractiveness through renewal of major products (Moistful Collagen Cream, Precious Mineral BB. etc.) and store renovation

|               | AMOREPACIFIC _ Consolidated |         |  |
|---------------|-----------------------------|---------|--|
|               | 2014 30                     | 2015 30 |  |
| ce Sales      | 996.7                       | 1,141.1 |  |
| GP            | 722.6                       | 838.5   |  |
| SG&A expenses | 574.9                       | 675.0   |  |
| ОР            | 147.7                       | 163.4   |  |
|               | Innisfree                   |         |  |

|               | Innisfree |       |  |
|---------------|-----------|-------|--|
| Sales         | 117.4     | 136.9 |  |
| GP            | 83.8      | 95.3  |  |
| SG&A expenses | 63.2      | 71.5  |  |
| ОР            | 20.5      | 23.8  |  |

| e |               | Etude |      |  |
|---|---------------|-------|------|--|
|   | Sales         | 70.5  | 56.5 |  |
|   | GP            | 38.1  | 30.8 |  |
|   | SG&A expenses | 34.9  | 31.7 |  |
|   | OP            | 3.1   | -1.0 |  |



# IR 30 | Earnings by Subsidiary (3/3)



### Espoir Sales +7%, Mitigated losses

- Slow down in the Travel retail channel and Roadshops located in major tourist attraction as a result of MERS
- Improved profitability through tight management of unprofitable stores (Customer base expansion, per store sales increase. etc.)

## Aestura (Pacific Pharma.) Sales +25%, Increased losses

- Delivered solid sales growth thanks to the increased sales of major medical beauty brands such as Cleviel, ATObarrier and strong growth in sales of health supplementary foods to affiliates
- Profitability weakened as a result of increased sales contribution of health supplementary foods

### Amos Professional Sales +26%, OP 43%

- Achieved strong growth backed by strengthened brand competitiveness from expansion of products
- Sales growth remained strong for major categories including hair tonics, perms, shampoos and conditioners

|               | Espoir       |                |
|---------------|--------------|----------------|
|               | 2014 30      | 2015 30        |
| Sales         | 6.7          | 7.1            |
| GP            | 5.1          | 5.4            |
| SG&A expenses | 6.5          | 6.4            |
| OP            | -1.5         | -0.9           |
|               | Aestura (Pac | rific Pharma.) |
| Sales         | 18.4         | 23.0           |
| GP            | 4.9          | 4.6            |
| SG&A expenses | 5.3          | 5.3            |
| OP            | -0.4         | -0.7           |
|               | Amos Pro     | ofessional     |
| Sales         | 14.4         | 18.2           |
| GP            | 7.3          | 10.4           |
| SG&A expenses | 4.1          | 5.8            |
| OP            | 3.2          | 4.6            |

# **IR** 30 | Financial Summary

## Income Statement

|                                  |         |        |         | KRW bn |
|----------------------------------|---------|--------|---------|--------|
|                                  | 2014 30 |        | 201!    | 5 3Q   |
| Sales                            | 1,209.0 | 100.0% | 1,346.6 | 100.0% |
| Gross Profit                     | 867.4   | 71.7%  | 985.5   | 73.2%  |
| SG&A expenses                    | 693.5   | 57.4%  | 797.2   | 59.2%  |
| Operating Profit                 | 173.9   | 14.4%  | 188.3   | 14.0%  |
| Non-operating<br>Profit/Expenses | (1.8)   |        | 13.8    |        |
| Profit before tax                | 172.1   | 14.2%  | 202.1   | 15.0%  |
| Consolidated net income          | 126.2   | 10.4%  | 152.1   | 11.3%  |

## **Statements of Financial Position**

|  | 2014.12 | 2015.09 |
|--|---------|---------|
| Assets                                 | 5,499.7 | 6,066.2 |
| Current assets                         | 2,098.1 | 2,514.2 |
| Non-current assets                     | 3,401.7 | 3,552.0 |
| Liabilities                            | 1,176.4 | 1,224.1 |
| Current liabilities                    | 773.1   | 930.1   |
| Non-current liabilities                | 403.2   | 294.0   |
| Shareholder's Equity                   | 4,323.4 | 4,842.1 |
| Capital stock                          | 44.5    | 44.5    |
| Additional paid-in<br>capital          | 673.0   | 673.0   |
| Capital surplus                        | 22.6    | 22.6    |
| Other components of equity             | (146.5) | (146.2) |
| Accumulated other comprehensive income | (4.4)   | (4.5)   |
| Retained earnings                      | 1,728.6 | 1,920.4 |
| Non-controlling<br>interest            | 2,005.5 | 2,332.3 |



AMORE PACIFIC 70 Years of Beauty Creation