## AMOREPACIFIC GROUP 2012 3Q Earnings Release

AMOREPACIFIC IR
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As a note, it is suggested to use this material only as a reference, as it contains information and data that are subject to changes without prior notice due to uncertainties, changes in the organizational structure, redefinition of accounting policies, etc., and may cause the actual results to differ from those stated or implied in this material.

## AMOREPACIFIC Group has adopted the K-IFRS since 2011.

## 1. Earnings Summary

## Sales up 14\% to KRW 861.1bn, OP up 20\% to KRW 113.7bn

- Robust results driven by the strong performance of major cosmetics subsidiaries and accelerated overseas business expansion
- Profit growth driven by improved profitability in cosmetics subsidiaries

Sales and Profits
[KRWbn]

|  | Q3 '11 | (\%) | Q3 '12 | (\%) | Y on Y(\%) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Sales | $\mathbf{7 5 4 . 1}$ | $(100.0)$ | 861.1 | $(100.0)$ | $\mathbf{1 4 . 2}$ |
| $\quad$ Cosmetics* | 693.8 | $(92.0)$ | 799.3 | $(92.8)$ | 15.2 |
| $\quad$ Non-Cosmetics | 60.3 | $(8.0)$ | 61.8 | $(7.2)$ | 2.4 |
| Operating Profit | 94.6 | $(12.5)$ | 113.7 | $(13.2)$ | 20.2 |
| $\quad$ Cosmetics | 90.9 | $(13.1)$ | 107.6 | $(13.5)$ | 18.4 |
| $\quad$ Non-Cosmetics | 3.7 | $(6.1)$ | 6.1 | $(9.9)$ | 65.2 |
| Consolidated | $\mathbf{8 0 . 5}$ | $(10.7)$ | 85.6 | $(9.9)$ | $\mathbf{6 . 3}$ |
| Net Profit |  |  |  |  |  |

## 2. Earnings by Subsidiary (1/3)

- Cosmetics -

- Non-cosmetics -
- Sales -



## 2. Earnings by Subsidiary _ Cosmetics (2/3)

| [KRWbn] | AMOREPACIFIC Consolidated |  | Etude |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q3 '11 | Q3 '12 | Q3 '11 | Q3 '12 |
| Sales | 622.8 | 733.3 | 52.4 | 67.3 |
| GP | 423.2 | 504.2 | 31.3 | 38.9 |
| SG\&A | 346.6 | 414.1 | 27.5 | 34.3 |
| OP | 76.6 | 90.1 | 3.8 | 4.6 |

## [AMOREPACIFIC] Sales $\mathbf{+ 1 8 \%}$, OP $+\mathbf{1 8 \%}$

- Continued solid growth throughout all divisions backed by strong sales of new products and active overseas business expansion / Increased profit driven by domestic cosmetics and MC\&S
[Growth by Division] Domestic cosmetics $+13 \%$, Overseas cosmetics $+41 \%$, MC\&S (Personal care \& green tea) $+19 \%$
- Domestic business - Cosmetics: Strong sales growth delivered by increased purchasing by foreign travelers, new products launches ('IOPE' Bio Essence, etc) and hit products (Cushion category) / MC\&S: Strengthened channel leadership and increased market share throughout all categories
- Overseas business - Strong growth in China and Asean markets / Setting up a base for profitable growth through business expansion in US and Japan


## [Etude] Sales +29\%, OP +23\%

- Strong sales of hit products such as 'Pearl BB' and 'Missing U hand cream' and store expansion resulted in enlarged customer base

| [KRWbn] | Innisfree |  | AMOS <br> Professional |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q3 '11 | Q3 '12 | Q3 '11 | Q3 '12 $^{\prime 2}$ |
| Sales | $\mathbf{3 6 . 8}$ | $\mathbf{5 8 . 5}$ | $\mathbf{9 . 3}$ | $\mathbf{1 1 . 3}$ |
| GP | 25.7 | 41.6 | 5.0 | 6.2 |
| SG\&A | 19.6 | 31.6 | 2.7 | 3.3 |
| OP | $\mathbf{6 . 1}$ | $\mathbf{1 0 . 0}$ | $\mathbf{2 . 3}$ | $\mathbf{2 . 9}$ |

- Exports to Japan increased behind continued store expansion
[Innisfree] Sales +59\%, OP +65\%
- Gained market share and increased sales thanks to store expansion and new product launches realizing Jeju brand concept (Tangerine Blossom Perfumed line, etc)
- Improved profitability driven by decreased COGS through enhanced product mix
- Increased exports thanks to store expansion and volume growth
[AMOS Professional] Sales +22\%, OP +27\%
- Gained market share thanks to the solid sales growth throughout all product categories (M/S: $25.9 \% \rightarrow 31.8 \%$ )
- Profitability improved driven by strong volume growth offsetting marketing costs


## 2. Earnings by Subsidiary _ Non-Cosmetics (3/3)

| [KRWbn] | Pacific Pharma. |  | Pacific Glas |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q3 '11 | Q3 '12 | Q3 '11 | Q3 '12 |
| Sales | $\mathbf{3 6 . 1}$ | $\mathbf{2 9 . 0}$ | $\mathbf{1 2 . 2}$ | $\mathbf{1 5 . 2}$ |
| GP | 15.2 | 15.2 | 1.8 | 2.4 |
| SG\&A | 12.0 | 11.2 | 1.2 | 1.2 |
| OP | $\mathbf{3 . 2}$ | $\mathbf{4 . 0}$ | $\mathbf{0 . 5}$ | $\mathbf{1 . 2}$ |


| [KRWbn] | Pacific Package |  | Jangwon Industry |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q3 '11 | Q3 '12 | Q3 '11 | Q3 '12 |
| Sales | 8.2 | 12.9 | 2.4 | 1.7 |
| GP | 1.0 | 2.3 | 0.7 | 0.5 |
| SG\&A | 0.8 | 1.1 | 0.5 | 0.4 |
| OP | 0.2 | 1.2 | 0.2 | 0.1 |

## [Pacific Pharma.] Sales -20\%, OP +25\%

- Despite increased volume growth in Medical beauty division, price cut on medicines resulted in decreased sales
- Operating profit increased behind TCR activities such as promotion costs reduction and job cuts
[Pacific Glas] Sales $+\mathbf{2 4 \%}$, OP $+\mathbf{1 2 4 \%}$
- Strong growth backed by robust sales of affiliates such as AP, Etude and Innisfree
- Sales growth accelerated because of the low comparison base in '11 due to relocation of the Osan factory and logistics center
[Pacific Package] Sales $+57 \%$, OP $+655 \%$
- Sales growth accelerated because of the low comparison base in '11 due to relocation of the Osan factory and logistics center
- Profitability improved temporarily due to time lag related to cost recognition of introducing IT equipment
- Operating profit increased and the ratio of cost of sales decreased through TCR activities
[Jangwon Industry] Sales -26\%, OP -80\%
- Weaker growth due to decreased sales to AP and non-affiliates
- Decreased operating profit due to a rise in organic fertilizers price and expenses related to converting to agricultural corporation


## 3. Financial Summary

## Income Statement

| [KRWbn] | Q3 2011 | Q3 2012 |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | $\%$ |  | $\%$ |


| Sales | 754.1 | 100.0 | 861.1 | 100.0 |
| :--- | :---: | :---: | :---: | :---: |
| Gross Profit | 505.8 | 67.1 | 610.1 | 70.8 |
| SG\&A expenses | 411.2 | 54.5 | 496.4 | 57.6 |
| Operating profit | 94.6 | 12.5 | 113.7 | 13.2 |
| Non-operating <br> Profit/Expenses | 12.0 |  | 5.1 |  |
| Profit before tax | 106.6 | 14.1 | 118.8 | 13.8 |
| Consolidated <br> net income | 80.5 | 10.7 | 85.6 | 9.9 |

## Statements of Financial Position

| [KRWbn] | 2011. 12 | 2012.9 |
| :--- | ---: | ---: |
| Assets | $4,254.9$ | $4,511.5$ |
| Current assets | $1,341.2$ | $1,622.8$ |
| Non-current assets | $2,913.7$ | $2,888.7$ |
| Liabilities | 897.3 | 890.9 |
| Current liabilities | 550.2 | 541.3 |
| Non-current liabilities | 347.1 | 349.6 |
| Shareholder's Equity | $3,357.6$ | $3,620.6$ |
| Capital stock | 44.5 | 44.5 |
| Additional paid-in capital | 673.1 | 673.1 |
| Capital surplus | 7.4 | 7.4 |
| Other components of equity | -134.1 | -134.5 |
| Accumulated other | 1.8 | 0.2 |
| comprehensive income | $1,258.2$ | $1,381.7$ |
| Retained earnings | $1,506.8$ | $1,648.3$ |
| Non-controlling interest | AMOREPACIFIC |  |

