AMOREPACIFIC core
AMOREPACIFIC Corporation 30 2017 Earnings Release

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As a note, it is suggested to use this material only as a reference, as it contains information and data that are subject to changes without prior notice due to uncertainties, changes in the organizational structure, redefinition of accounting policies, etc., and may cause the actual results to differ from those stated or implied in this material.
AMOREPACIFIC Corp. has adopted the K-IFRS since 2011.

IR ${ }_{2007}^{3 a p D}$ | 30 YTD 2017 Earnings Summary

Sales down 8.0\% to KRW 4.0 trillion, OP down 30.4\% to 519.5 billion

Sales \& OP by Division
KRW bn

|  | 30 YTD 2016 | \% of sales | 30 YTD 2017 | \% of sales | YoY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 4,329.4 | 100.0\% | 3,983.9 | 100.0\% | -8.0 |
| Domestic | 3,131.2 | 72.3\% | 2,700.1 | 67.8\% | -13.8 |
| Cosmetics | 2,681.1 | 61.9\% | 2,274.9 | 57.1\% | -15.2 |
| Mass \& Osulloc | 450.2 | 10.4\% | 425.2 | 10.7\% | -5.5 |
| Overseas | 1,232.3 | 28.5\% | 1,312.8 | 33.0\% | 6.5 |
| Others* | -34.1 |  | -29.1 |  |  |
|  | 30 YTD 2016 | OPM(\%) | 30 YTD 2017 | OPM(\%) | YoY(\%) |
| Operating Profit | 745.9 | 17.2 | 519.5 | 13.0 | -30.4 |
| Domestic | 604.3 | 19.3 | 383.5 | 14.2 | -36.5 |
| Cosmetics | 583.4 | 21.8 | 355.5 | 15.6 | -39.1 |
| Mass \& Osulloc | 20.9 | 4.6 | 28.0 | 6.6 | 34.2 |
| Overseas | 175.6 | 14.3 | 153.3 | 11.7 | -12.7 |
| Others* | -34.1 |  | -17.3 |  |  |
| Net Profit | 572.7 | 13.2 | 380.7 | 9.6 | -33.5 |

Others* : Intercompany Transaction
$I_{201}^{20}$ | 302017 Earnings Summary

Sales down 13.6\% to KRW 1.2 trillion, OP down 39.7\% to 101.1 billion

Sales \& OP by Division
KRW bn

|  | 302016 | \% of sales | 302017 | \% of sales | YoY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 1,400.9 | 100.0\% | 1,209.9 | 100.0\% | -13.6 |
| Domestic | 1,007.0 | 71.9\% | 790.2 | 65.3\% | -21.5 |
| Cosmetics | 845.9 | 60.4\% | 638.9 | 52.8\% | -24.5 |
| Mass \& Osulloc | 161.1 | 11.5\% | 151.3 | 12.5\% | -6.1 |
| Overseas | 407.0 | 29.1\% | 427.3 | 35.3\% | 5.0 |
| Others* | -13.1 |  | -7.6 |  |  |
|  | 302016 | OPM(\%) | 302017 | OPM(\%) | YoY(\%) |
| Operating Profit | 167.5 | 12.0 | 101.1 | 8.4 | -39.7 |
| Domestic | 136.6 | 13.6 | 66.9 | 8.5 | -51.0 |
| Cosmetics | 147.5 | 17.4 | 56.3 | 8.8 | -61.8 |
| Mass \& Osulloc | -10.9 | -6.8 | 10.6 | 7.0 | Turned to black |
| Overseas | 47.2 | 11.6 | 45.4 | 10.6 | -3.8 |
| Others* | -16.2 |  | -11.2 |  |  |
| Net Profit | 117.1 | 8.4 | 79.8 | 6.6 | -31.9 |

Others* : Intercompany Transaction

## Revenue and profit decreased due to decline in number of tourists

## Luxury

- Revenue decreased for key brands from weaker travel retail channel sales due to dedine in number of Chinese tourists
- Diversified product portfolio through new product launches
: ‘Concentrated Ginseng Renewing Creamy Mask', 'Hera True Wear Line', 'Hera Exceptional Eau DeParfum’, 'VITALBEAUTIE Red Ginseng Essence Stick'
- Expanded APmall connected O2O service, strengthened customer experience through brand events ‘Sulwha Cultural Exhibition'
- Expanded customer base through entry into multi-brand channel


## Premium

- Revenue decreased due to slowdown in travel retail channel and key tourist attraction areas
- Expanded product portfolio of key brands
- Strengthened derma and anti-aging category ('IOPE Dema Repair Line', 'Mamonde Age Control Line' upgrade)
- Strengthened make-up category ('Laneige XYCH collaboration collection', 'Mamonde Pure Lip Color Oil \& Gloss')


## Mass

- Launched natural dental care brand 'Pleasia' which contains naturally derived ingredients
- Strengthened digital competiveness through launch of online exclusive products and expansion of digital communication

OSulloc

- Achieved solid same store sales growththrough enhanced retail competiveness of key channels (Osulloc Tea Museum, Osulloc Tea House)


## Asia

## Sulwhasoo solidified its status as Asia's representative luxury brand

- Robust sales growth of China and key ASEAN countries, strengthened luxury brand leadership
- Increased new customers through expansion of stores throughout high-end department stores and strengthened digital communication

Laneige continued activities to enhance brand equity

- Enhanced brand competiveness through renewal of department store counters and new product launches
- Strong growth in digital sales through strengthened e-commerce platform partnership in ASEAN


## Mamondediversified product portfolio, expanded penetration within ASEAN

- Launched new make-up products (‘Creamy Tint Color Balm’, 'Cotton Veil Powder Pact’)
- Diversified customer base through entry into ASEAN department stores and online mall

Innisfree accelerated its global business expansion, enhanced digital capability

- Continued expansion of stores within commercial areas in key cities, entered into e-commerce platforms within key countries
- Signed MOU agreement regarding technology exchange with Tencent's QO to improve digital shopping environment (China)


## Etude House strengthened its young make-up brand image

- Launched signature make-up look '9Looks’ using representative products
- Opened 1st flagship store in Malaysia


## North America

Strengthened the foundation for growth through expansion of brand and channel portfolio

- Laneige entered Sephora, Innisfree opened its first flagship store
- Robust e-commerce sales for Amorepacific and Sulwhasoo


## Europe

Revenue and profit decreased from termination of Lolita Lempicka license, Sulwhasoo entered into a department store within France

Sales


meric

-12.0\%
$+8.0 \%$
406.4

406.4Asia
376.2

KRW bn

Operating Profit


## Income Statement

KRW bn
201630

| Sales | $1,400.9$ | $100.0 \%$ | $1,209.9$ | $100.0 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| Gross Profit | $1,038.4$ | $74.1 \%$ | 855.5 | $70.7 \%$ |
| SG\&A expenses | 870.9 | $62.2 \%$ | 754.4 | $62.4 \%$ |
| Operating Profit | 167.5 | $12.0 \%$ | 101.1 | $8.4 \%$ |
| Non-operating <br> Profit/Expenses | $114.0)$ |  | 5.2 |  |
| Profit before tax | 153.5 | $11.0 \%$ | 106.3 | $8.8 \%$ |
| Consolidated <br> net income | 117.1 | $8.4 \%$ | 79.8 | $6.6 \%$ |

Statement of Financial Position

|  | 2016.12 | 2017.09 |
| :---: | :---: | :---: |
| Assets | 5,181.6 | 5,224.3 |
| Current assets | 2,116.3 | 1,865.4 |
| Non-current assets | 3,065.2 | 3,358.9 |
| Liabilities | 1,284.9 | 1,057.9 |
| Current liabilities | 1,171.2 | 890.4 |
| Non-current liabilities | 113.7 | 167.4 |
| Shareholder's Equity | 3,896.6 | 4,166.4 |
| Capital stock | 34.5 | 34.5 |
| Additional pain-in capital | 712.7 | 712.7 |
| Capital surplus | 7.8 | 7.8 |
| Other components of equity | (17.6) | (17.6) |
| Accumulated other comprehensive income | (17.2) | (17.6) |
| Retained earnings | 3,158.7 | 3,424.0 |
| Non-controlling interest | 17.8 | 22.6 |

