

## AMORE PACIFIC CORP.

AMOREPACIFIC Corporation 2Q 2017 Earnings Release

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AMOREPACIFIC Corp. has adopted the K-IFRS since 2011.

# IR 2017 | 1H 2017 Earnings Summary

## Sales down 5.3% to KRW 2,774.0 billion, OP down 27.7% to 418.4 billion

## Sales & OP by Division

	KRW				KRW bn
	1H 2016	% of sales	1H 2017	% of sales	YoY(%)
Sales	2,928.5	100.0%	2,774.0	100.0%	-5.3
Domestic	2,124.2	72.5%	1,910.0	68.9%	-10.1
Cosmetics	1,835.2	62.7%	1,636.0	59.0%	-10.9
Mass & Osulloc	289.0	9.9%	273.9	9.9%	-5.2
Overseas	825.3	28.2%	885.5	31.9%	7.3
Others*	-21.0		-21.5		
	1H 2016	OPM(%)	1H 2017	OPM(%)	YoY(%)
Operating Profit	578.4	19.8	418.4	15.1	-27.7
Domestic	467.7	22.0	316.6	16.6	-32.3
Cosmetics	435.9	23.8	299.1	18.3	-31.4
Mass & Osulloc	31.8	11.0	17.4	6.4	-45.2
Overseas	128.5	15.6	107.9	12.2	-16.0
Others*	-17.8		-6.1		
Net Profit	455.6	15.6	300.9	10.8	-34.0

Others\* : Intercompany Transaction

# IR 2017 | 2Q 2017 Earnings Summary

## Sales down 16.5% to KRW 1,205.0 billion, OP down 57.8% to 101.6 billion

## Sales & OP by Division

					KRW br
	20 2016	% of sales	20 2017	% of sales	YoY(%)
Sales	1,443.4	100.0%	1,205.0	100.0%	-16.5
Domestic	1,038.8	72.0%	805.5	66.9%	-22.5
Cosmetics	908.5	62.9%	694.7	57.7%	-23.5
Mass & Osulloc	130.3	9.0%	110.9	9.2%	-14.9
Overseas	417.3	28.9%	408.5	33.9%	-2.1
Others*	-12.6		-9.1		
	2Q 2016	OPM(%)	2Q 2017	OPM(%)	YoY(%)
Operating Profit	240.6	16.7	101.6	8.4	-57.8
Domestic	199.5	19.2	82.6	10.2	-58.6
Cosmetics	191.6	21.1	84.6	12.2	-55.8
Mass & Osulloc	7.9	6.1	-2.0	-1.8	Turned to Red
Overseas	49.0	11.8	19.8	4.8	-59.6
Others*	-8.0		-0.8		
Net Profit	192.6	13.3	77.4	6.4	-59.8

Others\* : Intercompany Transaction

## IR 2017 | Domestic Business

Revenue and profitability decreased for the domestic business due to decline in number of foreign tourists

#### Luxury

- Revenue decreased for key luxury brands from slowdown in duty free channel
- Enhanced brand appeal through diversified product portfolio and new product launches, improved competiveness of pure domestic market

: 'Sulwhasoo First Care Activating Mask,' 'Hera Black Cushion,' 'Hera White Program Tone-Up Cushion Cream,' 'Vitalbeautie Daily Toning'

- Offered differentiated customer experience through diverse offline services and digital contents, revenue increased for directly run website through stronger inflow of online customers

## Premium

- Revenue decreased due to decline in number of tourists affecting key commercial areas and duty free channel
- Nurtured representative categories through new product launches of key brands, strengthened make-up portfolio
   'Laneige Eye Sleeping Mask,' 'lope Age Corrector 2500,' 'Mamonde Flower Pop Blusher Eye Bric'
- Improved retail environment by expanding brand and customer experience (opened Laneige roadshop, renewed Aritaum stores)

## Mass & OSulloc

- Mass: Revenue decreased from slowdown of large distribution channels in key commercial areas, enhanced brand appeal through new product launches

: 'Ryo Fermented Honey Hair Treatment Pack,' 'Mise en scène Real Perfume line,' 'Happy Bath White Rose Essence Bodywash'

- OSulloc: Revenue decreased from gift set sales decline, established experiential space within stores to enhance customer interaction



## IR 20 | Overseas Business

<b>Asia</b> Slowdown in revenue growth as a result of geopolitical uncertainties	S
Sulwhasoo enhanced leadership as a luxury brand	5
<ul> <li>Strengthened representative categories through new product launches ('Radiance Energy Mask' and 'Concentrated Ginseng Renewing Cream EX Light')</li> <li>Diversified distribution channel by entering the e-commerce platform in ASEAN region</li> </ul>	
Laneige continued activities to enhance brand appeal	
<ul> <li>Improved customer communication and brand image through CSR campaigns</li> <li>Enhanced spatial design through store renewals and make-up zone adoption</li> </ul>	Eu No
Mamonde continued research and development of localized products, expanded into new markets	
<ul> <li>Awaiting launch of new products reflecting local customer needs (China)</li> <li>Opened 1st store within a department store in Singapore</li> </ul>	
Innisfree strengthened global business portfolio	
<ul> <li>Expanded into ASEAN markets such as Vietnam, Indonesia, and Malaysia</li> <li>Enhanced customer interaction by strengthening brand experience contents within stores</li> </ul>	A
Etude House strengthened make-up brand position through enhanced product competiveness	
<ul> <li>Revenue growth through hit products ('Dear Darling Soda Tint' and 'Play 101 Stick')</li> <li>Expanded customer communication with millennials through social media</li> </ul>	
North America	KF
Revenue and profit decreased as a result of increased investment in brands and channel portfolio restructuring	
<ul> <li>Amorepacific and Sulwhasoo strengthened online/offline linked customer communication, e-commerce revenue growth was robust</li> </ul>	C
<ul> <li>Laneige expanded its digital platform by launching within sephora.com and directly run website</li> </ul>	

## Europe

Revenue and profit decreased from termination of Lolita Lempicka license



#### AMORE PACIFIC 5

KRW bn

# IR 2017 | Financial Summary

Income Statement

	2016 20		2017 2Q	
Sales	1,443.4	100.0%	1,205.0	100.0%
Gross Profit	1,069.1	74.1%	882.1	73.2%
SG&A expenses	828.5	57.4%	780.6	64.8%
Operating Profit	240.6	16.7%	101.6	8.4%
Non-operating Profit/Expenses	(1.0)		9.4	
Profit before tax	239.6	16.6%	110.9	9.2%
Consolidated net income	192.6	13.3%	77.4	6.4%

## Statement of Financial Position

	2016.12	2017.06	
Assets	5,181.6	5,215.7	
Current assets	2,116.3	1,990.0	
Non-current assets	3,065.2	3,225.7	
Liabilities	1,284.9	1,140.3	
Current liabilities	1,171.2	1,031.2	
Non-current liabilities	113.7	109.1	
Shareholder's Equity	3,896.6	4,075.4	
Capital stock	34.5	34.5	
Additional pain-in capital	712.7	712.7	
Capital surplus	7.8	7.8	
Other components of equity	(17.6)	(17.6)	
Accumulated other comprehensive income	(17.2)	(27.8)	
Retained earnings	3,158.7	3,346.5	
Non-controlling interest	17.8	19.3	