AMOREPACIFIC core
AMOREPACIFIC Corporation 20 2017 Earnings Release

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As a note, it is suggested to use this material only as a reference, as it contains information and data that are subject to changes without prior notice due to uncertainties, changes in the organizational structure, redefinition of accounting policies, etc., and may cause the actual results to differ from those stated or implied in this material.
AMOREPACIFIC Corp. has adopted the K-IFRS since 2011.

Sales down 5.3\% to KRW 2,774.0 billion, OP down 27.7\% to 418.4 billion

Sales \& OP by Division
KRW bn

|  | 1H 2016 | \% of sales | 1H 2017 | \% of sales | YoY(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 2,928.5 | 100.0\% | 2,774.0 | 100.0\% | -5.3 |
| Domestic | 2,124.2 | 72.5\% | 1,910.0 | 68.9\% | -10.1 |
| Cosmetics | 1,835.2 | 62.7\% | 1,636.0 | 59.0\% | -10.9 |
| Mass \& Osulloc | 289.0 | 9.9\% | 273.9 | 9.9\% | -5.2 |
| Overseas | 825.3 | 28.2\% | 885.5 | 31.9\% | 7.3 |
| Others* | -21.0 |  | -21.5 |  |  |
|  | 1H 2016 | OPM(\%) | 1H 2017 | OPM(\%) | YoY(\%) |
| Operating Profit | 578.4 | 19.8 | 418.4 | 15.1 | -27.7 |
| Domestic | 467.7 | 22.0 | 316.6 | 16.6 | -32.3 |
| Cosmetics | 435.9 | 23.8 | 299.1 | 18.3 | -31.4 |
| Mass \& Osulloc | 31.8 | 11.0 | 17.4 | 6.4 | -45.2 |
| Overseas | 128.5 | 15.6 | 107.9 | 12.2 | -16.0 |
| Others* | -17.8 |  | -6.1 |  |  |
| Net Profit | 455.6 | 15.6 | 300.9 | 10.8 | -34.0 |

IR ${ }_{2007}^{201} 202017$ Earnings Summary

Sales down 16.5\% to KRW 1,205.0 billion, OP down 57.8\% to 101.6 billion

Sales \& OP by Division
KRW bn

|  | 202016 | \% of sales | 202017 | \% of sales | Yoy (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 1,443.4 | 100.0\% | 1,205.0 | 100.0\% | -16.5 |
| Domestic | 1,038.8 | 72.0\% | 805.5 | 66.9\% | -22.5 |
| Cosmetics | 908.5 | 62.9\% | 694.7 | 57.7\% | -23.5 |
| Mass \& Osulloc | 130.3 | 9.0\% | 110.9 | 9.2\% | -14.9 |
| Overseas | 417.3 | 28.9\% | 408.5 | 33.9\% | -2.1 |
| Others* | -12.6 |  | -9.1 |  |  |
|  | 202016 | OPM(\%) | 20 2017 | OPM(\%) | YoY(\%) |
| Operating Profit | 240.6 | 16.7 | 101.6 | 8.4 | -57.8 |
| Domestic | 199.5 | 19.2 | 82.6 | 10.2 | -58.6 |
| Cosmetics | 191.6 | 21.1 | 84.6 | 12.2 | -55.8 |
| Mass \& Osulloc | 7.9 | 6.1 | -2.0 | -1.8 | Turned to Red |
| Overseas | 49.0 | 11.8 | 19.8 | 4.8 | -59.6 |
| Others* | -8.0 |  | -0.8 |  |  |
| Net Profit | 192.6 | 13.3 | 77.4 | 6.4 | -59.8 |

Others* : Intercompany Transaction

Revenue and profitability decreased for the domestic business due to decline in number of foreign tourists

## Luxury

- Revenue decreased for key luxury brands from slowdown in duty free channel
- Enhanced brand appeal through diversified product portfolio and new product launches, improved competiveness of pure domestic market
: ‘Sulwhasoo First Care Activating Mask, 'Hera Black Cushion,' 'Hera White Program Tone-Up Cushion Cream,' Vitalbeautie Daily Toning'
- Offered differentiated customer experience through diverse offline senvices and digital contents, revenue increased for directly run website through stronger inflow of online customers


## Premium

- Revenue decreased due to dedine in number of tourists affecting key commercial areas and duty free channel
- Nurtured representative categories through new product launches of key brands, strengthened make-up portfolio : ‘Laneige Eye Sleeping Mask,' 'lope Age Corrector 2500,' 'Mamonde Flower Pop Blusher • Eye Bric'
- Improved retail environment by expanding brand and customer experience (opened Laneige roadshop, renewed Aritaum stores)


## Mass \& OSulloc

- Mass: Revenue decreased from slowdown of large distribution channels in key commercial areas, enhanced brand appeal through new product launches
: 'Ryo Fermented Honey Hair Treatment Pack,' 'Mise en scène Real Perfume line,' 'Happy Bath White Rose Essence Bodywash'
- OSulloc: Revenue decreased from gift set sales decline, established experiential space within stores to enhance customer interaction




## Asia Slowdown in revenue growth as a result of geopolitical uncertainties

Sulwhasoo enhanced leadership as a luxury brand

- Strengthened representative categories through new product launches ('Radiance Energy Mask' and 'Concentrated Ginseng Renewing Cream EX Light')
- Diversified distribution channel by entering the e-commerce platform in ASEAN region

Laneige continued activities to enhance brand appeal

- Improved customer communication and brand image through CSR campaigns
- Enhanced spatial design through store renewals and make-upzone adoption

Mamonde continued research and development of localized products, expanded into new markets

- Awatinglaunch of new products reflecting local customer needs (China)
- Opened 1st store within a department store in Singapore


## Innisfree strengthened global business portfolio

- Expanded into ASEAN markets such as Vietnam, Indonesia, and Malaysia
- Enhanced customer interaction by strengthening brand experience contents within stores

Etude House strengthened make-up brand position through enhanced product competiveness

- Revenuegrowth through hit products ('Dear Daring Soda Tint' and 'Play 101 Stick')
- Expanded customer communication with millennials through social media


## North America

Revenue and profit decreased as a result of increased investment in brands and channel portfolio restructuring

- Amorepacific and Sulwhasoo strengthened online/offline linked customer communication, e-commerce revenuegrowth was robust
- Laneige expanded its digital platform by launching within sephora.com and directly run website


## Europe

Revenue and profit decreased from termination of Lolita Lempicka license


KRW bn (YOY)

Operating Profit
$-59.6 \%$
$\mathbf{I R}_{2001}^{20} \mid$ Financial Summary

## Income Statement

KRW bn
201620

| Sales | $1,443.4$ | $100.0 \%$ | $1,205.0$ | $100.0 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| Gross Profit | $1,069.1$ | $74.1 \%$ | 882.1 | $73.2 \%$ |
| SG\&A expenses | 828.5 | $57.4 \%$ | 780.6 | $64.8 \%$ |
| Operating Profit | 240.6 | $16.7 \%$ | 101.6 | $8.4 \%$ |
| Non-operating <br> Profit/Expenses | $11.0)$ |  | 9.4 |  |
| Profit before tax | 239.6 | $16.6 \%$ | 110.9 | $9.2 \%$ |
| Consolidated <br> net income | 192.6 | $13.3 \%$ | 77.4 | $6.4 \%$ |

Statement of Financial Position

|  | 2016.12 | 2017.06 |
| :---: | :---: | :---: |
| Assets | 5,181.6 | 5,215.7 |
| Current assets | 2,116.3 | 1,990.0 |
| Non-current assets | 3,065.2 | 3,225.7 |
| Liabilities | 1,284.9 | 1,140.3 |
| Current liabilities | 1,171.2 | 1,031.2 |
| Non-current liabilities | 113.7 | 109.1 |
| Shareholder's Equity | 3,896.6 | 4,075.4 |
| Capital stock | 34.5 | 34.5 |
| Additional pain-in capital | 712.7 | 712.7 |
| Capital surplus | 7.8 | 7.8 |
| Other components of equity | (17.6) | (17.6) |
| Accumulated other comprehensive income | (17.2) | (27.8) |
| Retained earnings | 3,158.7 | 3,346.5 |
| Non-controlling interest | 17.8 | 19.3 |

