Aestura's Merger with Amorepacific Corp.

2021.6.21

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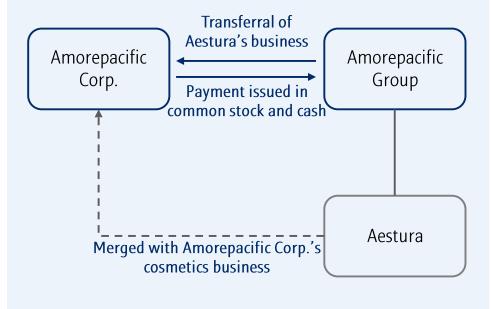


1. Executive Summary

Key objective is to enhance managerial effectiveness by restructuring organizational structure and to strengthen business synergies between the two companies

Business Deal Summary

- Aestura, 100% owned by Amorepacific Group, will merge with Amorepacific Corp.
- Aestura will be transferred to Amorepacific Corp.'s cosmetics business



Exchange Ratio

- Executed in accordance with Korean Capital Market Act
 - Merger ratio determination date: June 18th, 2021
- Amorepacific Corp. Stock Price
 - Common Stock 282,644 KRW, Preferred Stock 100,061 KRW
- Aestura's Value per Stock
 - Common Stock 55,460 KRW, Preferred Stock 19,634 KRW

	Amorepacific Corp. Merger Ratio	Method of Payment
Aestura Common Stock	Per Aestura Common Stock, 0.1962185 Amorepacific Common Stock 1 : 0.1962185	413,814 shares of Amorepacific Common Stock
Aestura Preferred Stock	Per Aestura Preferred Stock, 0.1962185 Amorepacific Preferred Stock 1:0.1962185	4.32 billion KRW in cash

2. Aestura Company Overview

Company Overview

Business

- Cosmetics company and OEM of Amorepacific Corp.'s health supplement brands (Vital Beautie, Cube Me etc.)
- Sales portion (as of 2020): Aestura 31.4%, OEM revenue of health supplements 66.7%

Address

- Office: 100, Hangang-Daero, Yongsan-Gu, Seoul
- Factory: 36, Gongdan 1-Ro, Anseong

Shareholder Status

- 100% owned by Amorepacific Group
 - Number of Common Stock: 2,108,947
 - Number of Preferred Stock: 220,000

Business History

Date	History
Dec. 1982	 Company founded as 'Pacific Pharma'
Jun. 1989	Built Anseong GMP factory
Jun. 2012	 Launched beauty brand 'AESTURA'
Mar. 2013	Became subsidiary of 'Amorepacific Group'
Jan. 2014	 Constructed health supplements manufacturing factory
Mar. 2015	Changed company name to 'Aestura'

3. Aestura Financial Summary

Income Statement

Statement of Financial Position

(Unit: 1,000 KRW)

(Unit: 1,000 KRW)

	2018	2019	2020		2018	2019	2020
Revenue	100,137,160	111,138,876	98,953,753	Assets	113,745,615	127,357,840	133,230,595
				Current Assets	54,168,227	63,322,957	72,619,706
Cost of sales	82,645,442	85,379,418	71,869,867	Cash and Cash Equivalent	22,046,035	14,559,882	23,918,595
				Trade receivables	8,621,537	11,940,982	8,896,088
Gross Profit	17,491,717	25,759,458	27,083,887	Inventories	21,393,451	19,917,667	22,282,804
				Non-current Assets	59,577,388	64,034,883	60,610,889
SG&A Expenses	16,595,339	18,989,551	26,665,350	Property, Plant and Equipment	56,426,990	55,254,442	52,096,036
Operating Profit	896,379	6,769,908	418,536	Intangible Assets	465,544	589,084	673,019
				Liabilities	18,567,758	26,724,084	32,742,762
Non-Operating Profit/Expense	3,925,074	402,945	-928,481	Current Liabilities	15,769,527	19,996,642	27,015,509
				Non-current Liabilities	2,798,230	6,727,442	5,727,253
Profit Before Tax	4,821,452	7,172,852	-509,945	Shareholder's Equity	95,177,857	100,633,756	100,487,833
Consolidated Net Income	3,541,690	5,511,862	-263,017	Capital Stock	11,644,735	11,644,735	11,644,735
				Retained Earnings	81,733,354	87,233,977	87,077,908